This first reading is a good overview.

Bellinger, G. (2004)  Introduction to systems thinking.  Retrieved from <http://www.systems-thinking.org/intst/int.htm>

This second reading is quite long and reviews much of the work in the area of learning organizations.  Read it all if you like (see menu on left side of the page), but the **most relevant part of the paper for this course is part VI**, which covers systems thinking:

Larsen, K., McInerney, C., Nyquist, C., Santos, A., & Silsbee, D. (1996)  Learning Organizations (Part VI:  Systems Thinking) Retrieved from <http://leeds-faculty.colorado.edu/larsenk/learnorg/index.html>

[*IF YOU ARE STILL CONFUSED ABOUT FEEDBACK LOOPS*](http://cdad.tuiu.edu/CourseHomeModule.aspx?course=456&term=86&module=5&page=custom1), here is another tutorial on this complex concept. Bathtime, anyone?

**Optional Case 5 Reading:**

Bellinger, G. (2004) theWay of systems.  Retrieved from <http://www.systems-thinking.org/theWay/theWay.htm>

Bellinger, G. (2004) Archetypes.  Retrieved from <http://www.systems-thinking.org/arch/arch.htm>

This is the home page for the extensive site from which much of the material for this module was taken. <http://www.systems-thinking.org/index.htm>